



FACULTY OF BUSINESS

FINAL EXAMINATION

Student ID (in Figures) :

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Student ID (in Words) :

Course Code & Name : **MGT3134 PROJECT MANAGEMENT**
 Semester & Year : September – December 2020
 Lecturer/Examiner : Dr. Akram Al-Khaled
 Duration : 3 Hours

INSTRUCTIONS TO CANDIDATES

- This question paper consists of 2 parts:
PART A (20 marks) : Answer all FOUR (4) short answer questions. Answers are to be written in the Answer Booklet provided.
PART B (80 marks) : Answer all FOUR (4) essay questions. Answers are to be written in the Answer Booklet provided.
- Candidates are not allowed to bring any unauthorized materials except writing equipment into the Examination Hall. Electronic dictionaries are strictly prohibited.
- This question paper must be submitted along with all used and/or unused rough papers and/or graph paper (if any). Candidates are NOT allowed to take any examination materials out of the examination hall.
- Only ballpoint pens are allowed to be used in answering the questions, with the exception of multiple choice questions, where 2B pencils are to be used.

WARNING: The University Examination Board (UEB) of BERJAYA University College regards cheating as a most serious offence and will not hesitate to mete out the appropriate punitive actions according to the severity of the offence committed, and in accordance with the clauses stipulated in the Students' Handbook, up to and including expulsion from BERJAYA University College.

Total Number of pages = 3 (Including the cover page)

PART A : SHORT ANSWER QUESTIONS (20 MARKS)

INSTRUCTION(S) : Answer all **FOUR (4)** short answer questions in the answer booklet provided.

Question 1

Explain **THREE (3)** advantages and **TWO (2)** disadvantages of the project structure.

(5 marks)

Question 2

Explain **FIVE (5)** common resources required for a project.

(5 marks)

Question 3

Interpret why is cost estimation such an important component of project planning. Discuss how it links together with the Work Breakdown Structure and the project schedule.

(5 marks)

Question 4

Describe **FIVE (5)** tools and techniques that can be used to identify project risks.

(5 marks)

END OF PART A

PART B : ESSAY QUESTIONS (80 MARKS)

INSTRUCTION(S) : Answer all **FOUR (4)** essay questions in the Answer Booklet provided.

Question 1

As a Project Manager, interpret **FIVE (5)** reasons why assessing the process-based quality is one of the crucial tasks to be carried out along the project management.

(20 marks)

Question 2

Project success can be defined as reaching project objectives within budget and on time, and to the satisfaction of the stakeholders. Elaborate on **FIVE (5)** characteristics of a successful project.

(20 marks)

Question 3

The project management life cycle describes high-level processes for delivering a successful project. Explain **FIVE (5)** phases of project management. Provide a relevant example for each phase.

(20 marks)

Question 4

PERT (Programme Evaluation Review Technique) and CPM (Critical Path Method) are project management techniques, which have been created out of the need of Western industrial and military establishments to plan, schedule and control complex projects. Distinguish **TEN (10)** differences between PERT and CPM.

(20 marks)

END OF EXAM PAPER