



BERJAYA BUSINESS SCHOOL

FINAL EXAMINATION

Student ID (in Figures) :

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Student ID (in Words) :

Course Code & Name : **BBM2305 Project Management**
Trimester & Year : January – April 2018
Lecturer/Examiner : Jean Tan Chew Chin
Duration : 3 Hours

INSTRUCTIONS TO CANDIDATES

- This question paper consists of 2 parts:**
PART A (20 marks) : Answer **ALL** the **FOUR (4)** short answer questions.
PART B (80 marks) : Answer **ALL** the **FOUR (4)** essay questions in the Answer Booklet provided.
- Candidates are not allowed to bring any unauthorised materials except writing equipment into the Examination Hall. Electronic dictionaries are strictly prohibited.**
- This question paper must be submitted along with all used and/or unused rough papers and/or graph paper (if any). Candidates are NOT allowed to take any examination materials out of the examination hall.**
- Only ballpoint pens are allowed to be used in answering the questions, with the exception of multiple choice questions, where 2B pencils are to be used.**

WARNING: The University Examination Board (UEB) of BERJAYA University College regards cheating as a most serious offence and will not hesitate to mete out the appropriate punitive actions according to the severity of the offence committed, and in accordance with the clauses stipulated in the Students' Handbook, up to and including expulsion from BERJAYA University College.

PART A : Answer **ALL** the **FOUR (4)** short questions. **(20 marks)**.
INSTRUCTION(S) : Answer **ALL** the **FOUR (4)** short questions. Write your answers in the answer booklet(s) provided.

Question 1

Describe **FIVE (5)** criteria of project goals. (5 marks)

Question 2

List **FIVE (5)** project scope checklist in the statement of work. (5 marks)

Question 3

Explain how to overcome **FIVE (5)** types of resource constraints in scheduling. (5 marks)

Question 4

Identify **ONE (1)** common project risk that a project manager can assess and control.
Provide example. (5 marks)

END OF PART A

PART B : Answer **ALL** the **FOUR (4)** essay questions. **(80 marks)**
INSTRUCTION(S) : Answer **ALL** the **FOUR (4)** essay questions. Write your answers in the answer booklet(s) provided.

Question 1

- (a) Explain **SEVEN (7)** basic rules to follow in developing project network. (7 marks)
- (b) Explain **THREE (3)** reasons that why a work breakdown structure (WBS) is a useful tool in scheduling. (3 marks)
- (c) Prepare a project network diagram:
 Work breakdown structure (WBS)

activity	Time (days)	Immediate predecessors
A	4	-
B	3	-
C	5	A,B
D	1	-
E	5	C
F	2	D
G	3	E,F
H	6	G

Calculate the scheduling times and total slack for each activity. (5 marks)
 List critical path activities and project duration. (5 marks)
(Total 20 marks)

Question 2

You have been appointed as the project manager responsible to open an “Adidas “brand sport shoes store at Sunway Pyramid mall, located on the ground floor with 1,350 square feet retailing space and manned by 10 staff. Time given to open the store is 3 months from signing of contract with the mall.

- (a) Describe **SIX (6)** fundamental planning steps to open the store. (6 marks)
 - (b) Draw a detail project planning chart. (10 marks)
 - (c) Draw a planning process chart. (4 marks)
- (Total 20 marks)**

Question 3

A project manager performs the same functions as other managers. Good project managers are always in demand.

- (a) Explain **SIX (6)** reasons why even the best project managers can fail. (6 marks)
- (b) Define what system definition. (5 marks)
- (c) Describe **THREE (3)** major objectives of system definition and provide an example for each definition. (3 marks)
- (d) Describe **SIX (6)** steps to implement activities for project closure. (6 marks)

(Total 20 marks)

Question 4

The project manager needs to draw out a detailed schedule for a project; describe **TEN (10)** benefits in scheduling a successful project.

(Total 20 marks)

END OF EXAM PAPER